Date: December 16, 2019

To. The Board of Directors. Max Bupa Health Insurance Company Limited Max House, 1, Dr. Jha Marg Okhla Industrial Estate, Phase - III, New Delhi 110 020

Attention: The Directors

Sub: Resignation as director of Max Bupa Health Insurance Company Limited ("Company")

Dear Sirs.

I, Mohit Talwar, would like to resign from my position as a director of the Company with effect from December 16, 2019 on account of divestment of the equity stake held by Max India Limited in the Company and accordingly, I request you to take my resignation on record with effect from December 16, 2019.

I confirm that I have no claims outstanding against the Company pursuant to, or in connection with my directorship or resignation, unpaid remuneration, whether statutory or otherwise, and hereby waive any and all such claims and release the Company of any and all such claims.

I hereby agree, undertake and confirm that I shall provide all information/documents required by the Company in this regard under applicable law.

Yours sincerely,

Mohit Talwar DIN:02394694

Address: Flat No. 1518-B, Building No. - 4,

Tower 15 The Magnolias, DLF Golf Links,

Golf Course Road, Gurgaon 122009, Harayana

Medred on 16/12/19

New Delhi